

RESOURCES FOR IMPLEMENTATION

This Resources Appendix is arranged by Federal, State, Local, and Private sources of funding and technical assistance for projects related to recreation, conservation, tourism, economic and community development, business development, transportation, and historic/cultural programs. Multiple programs that are available from a single source are presented in sub-listings under the source. For more information about each of the sources, contact the organization listed. For wetland conservation resources, see Appendix C: Wetlands in Montana. Reference materials and web site addresses used for research purposes are listed at the end of this appendix.

Appendix D:

Resources for Implementation: Funding and Technical Assistance

FEDERAL SOURCES

Federal Multi-Agency

- **Challenge Cost Share: USDA Forest Service (USFS), Bureau of Land Management (BLM), National Park Service (NPS)**

DESCRIPTION: The Challenge Cost Share (CCS) program provides matching funds to non-federal organizations' contributions for projects that provide new or enhanced opportunity for protection of natural/cultural/historic assets, interpretation, and recreation sites management. Once a project is approved, a cooperative agreement is prepared between the Agency and the partnership organization. Agency funding is made on a reimbursement basis for actual cost. The agreement requires some level of Agency involvement in the project.

CONTACT: USFS, Roger Henderson, PO Box 7669, Missoula, MT 59807, Fax (406) 363-3264, www.fs.fed.us; BLM, Kim Prill, 5001 Southgate Dr., Billings MT 59101, (406) 896-5038, kprill@mt.blm.gov, www.blm.gov; NPS, Richard Williams (402) 221-3478 or Midori Raymore, (402) 221-3471, www.nps.gov/lecl/grants

U.S. Department of Agriculture (USDA)

- **Rural Business Enterprise Grants (RBEG)**

DESCRIPTION: RBEG grants provide Financing and facilitate development of small and emerging private business enterprises in rural areas (smaller than 50,000 population). Priority is given to applications for projects in open country, rural communities, and towns of 25,000 and smaller, and economically distressed communities.

AMOUNT: Variable amount. Costs that may be paid from grant funds include the acquisition and development of land, and the construction of buildings, plants, equipment, access streets and roads, parking areas, utility and service extensions, refinancing, fees, technical assistance, marketing, startup operating cost and working capital. Grants may also be made to establish or fund revolving loan programs.

CONTACT: USDA Rural Development Office, 900 Technology Blvd, Suite B, Bozeman, MT 59717, (406) 585-2545, William W. Barr, bill.barr@mt.usda.gov, www.rurdev.usda.gov/rbs.htm

- **Rural Business Opportunity Grants (RBOG)**

DESCRIPTION: RBOG grants provide technical assistance, training and planning activities that improve economic conditions in rural areas.

REQUIREMENTS: Applicants must be located in rural areas (cities <10,000 population). Nonprofit corporations and public bodies are eligible.

CONTACT: USDA Rural Development Office, 900 Technology Blvd, Suite B, Bozeman, MT 59717, (406) 585-2545, William W. Barr, bill.barr@mt.usda.gov, www.rurdev.usda.gov/rbs.htm

- **Resource Conservation & Development (RC&D)**

DESCRIPTION: The Resource Conservation & Development program encourages RC&D multi-county areas to plan, develop and carry out projects related to land conservation, water management, economic development and community sustainability. RC&D assists local units of government and nonprofit organizations to develop programs to improve their resources, and helps to secure technical and financial assistance with grants, loans, and other funding. A strong partnership exists between the NRCS, Montana Department of Natural Resources and Conservation (DNRC), and local RC&D councils. The Natural Resources Conservation Service (NRCS) administers the RC&D program.

CONTACT: RC&D Area contacts are listed in county telephone books under U.S. Government/U.S. Department of Agriculture/Natural Resources Conservation Service, www.nrcs.usda.gov/programs/rcd/offices.html. Montana RC&D, www.mt.nrcs.usda.gov/rcd/index.asp

- **USDA Value-Added Agricultural Product Market Development**

DESCRIPTION: Division of USDA Rural Business Cooperative Service offering assistance/grant funding for value-added agricultural products.

CONTACT: USDA Rural Development Office, 900 Technology Blvd, Suite B, Bozeman, MT 59717, (406) 585-2545, William W. Barr, bill.barr@mt.usda.gov, www.rurdev.usda.gov/rbs.htm

- **USDA Forest Service**

- **State and Private Forestry Grant Programs**

DESCRIPTION: The goal of the State and Private Forestry grant program is to work with public and private partners to help maintain and improve America's forests and rural communities. It provides financial and technical assistance to state and local governments, tribes, private organizations, and other key partners. The programs average \$10 non-federal for every \$1 of federal investment.

CONTACT: USDA Forest Service, Missoula, MT, Nan Christianson, (406) 363-7119

- **Rural Community Assistance (RCA) Program**

DESCRIPTION: Provides assistance to rural communities dependent on natural resources to develop strategies and implement projects which result in community capacity building and long-term social, environmental, and economic sustainability.

AMOUNT: Planning grants are limited to \$5,000, and project implementation grants are limited to \$20,000.

CONTACT: USDA Forest Service, Dave Atkins, (406) 329-3134, www.fs.fed.us

- **USFS Northern Region Recreation and Tourism Strategy**

CONTACT: USDA Forest Service, Larry Blocker, (406) 329-3134

U.S. Army Corps of Engineers (COE)

- **Planning Assistance**

DESCRIPTION: The Corps of Engineers assists states, local governments, tribes, and other non-federal entities in the preparation of comprehensive plans for the development, utilization, and conservation of water and related land resources.

CONTACT: U.S. Army Corps of Engineers, 215 N 17th, Omaha, NE 68102. Debra K. Brey, Business Development Director, (402) 221-7715, debra.k.brey@usace.army.mil; Maria Luckey, (402) 221-7269, maria.e.luckey@usace.army.mil; Lewis & Clark in eastern Montana coordinator Carol Ryan, Omaha District L&C, (402) 667-7873 ext 3248; National L&C efforts coordinator Jeannine M. Nauss, (402) 697-2532

U.S. Department of the Interior

- **U.S. Fish & Wildlife Service (FWS)**

DESCRIPTION: The Fish & Wildlife Service administers a variety of natural resource and wildlife assistance programs and grants to governmental, public and private organizations; tribes; groups and individuals. FWS websites offer grants assistance information including Grants-At-A-Glance, The Federal Aid Grant Application Booklet, and links to grants programs

CONTACT: U.S. Fish & Wildlife Service, www.fws.gov, www.grants.fws.gov

- **Lewis and Clark Bicentennial Sourcebook**

DESCRIPTION: The Department of the Interior has compiled the *Lewis and Clark Bicentennial Sourcebook* web site to assist states, communities and tribes in locating sources of federal, state, philanthropic and foundation support for Bicentennial projects. Topics include community and economic development, cultural resource management/historic preservation, education, infrastructure/transportation, museum and library services, natural resource management and conservation, and recreation. Information in the *Sourcebook* has been divided into four chapters: Federal Assistance, National Foundations, Multi-State Foundations, and State Government Programs and State-Specified Foundations.

CONTACT: U.S. Department of the Interior, www.doi.gov, www.lewisandclark200.gov

- **National Park Service (NPS)**

DESCRIPTION: The National Park Service was created in 1916 as a federal bureau in the Department of the Interior. . NPS currently is responsible for protecting 378 park system areas, designated as: national park, national preserve, national monument, national memorial, national historic site, national seashore, and national battlefield park. Montana contains all, or part, of eight park areas: Big Hole National Battlefield, Bighorn Canyon National Recreation Area, Fort Union Trading Post National Historic Site (with North Dakota), Glacier National Park, Grant-Kohrs Ranch National Historic Site, Little Bighorn Battlefield National Monument, Nez Perce National Historical Park (with Idaho), and Yellowstone National Park (with Wyoming).

CONTACT: National Park Service, www.nps.gov, or www.nps.lecl/grants, for various program requirements and amounts.

- **National Heritage Area Act**

DESCRIPTION: NPS assists and encourages local, state, and federal governments to develop heritage areas.

- **Rivers and Trails Conservation Assistance Program**
DESCRIPTION: NPS offers planning and organizational assistance for local community projects promoting nature-based recreation and environmental, historical, and cultural conservation projects. The Program has had a long involvement in trails projects.
- **Resource Conservation and Development Funds**
DESCRIPTION: A program managed by the federal Natural Resources and Conservation Service, whose funds are designed to encourage state and local governments and non-profit organizations to improve resource conservation by providing 50% matching funds for recreation, including parks and land acquisition.
- **Lewis & Clark Bicentennial Assistance Program**
DESCRIPTION: This program provides funding assistance up to \$100,000 for projects associated with the Lewis & Clark Bicentennial.

U.S. Dept. of Transportation (DOT) – Federal Highway Administration (FHWA)

DESCRIPTION: The mission of the U.S. Department of Transportation, established by Congress in 1966, is to ensure a fast, safe, efficient, accessible and convenient transportation system that meets vital national interests and enhances quality of life, today and into the future. Various funding programs are available to improve rural and urban roads which are part of the National Highway System.

CONTACT: U.S. Dept. of Transportation, www.dot.gov, Federal Highway Administration, www.fhwa.dot.gov

- **Transportation Equity Act for the 21st Century (TEA-21)**
DESCRIPTION: Passed into law in 1998, TEA-21 authorizes highway, highway safety, transit and other surface transportation programs through FY 2003. Significant features of TEA-21 are continuation of the initiatives established in the Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA); assurance of a guaranteed level of Federal funds for surface transportation through FY 2003; extension of the Disadvantaged Business Enterprises (DBE) program; strengthening of DOT safety programs; and investments in research to maximize the performance of the transportation system.
CONTACT: Federal Highway Administration, Transportation Equity Act for the 21st Century, www.fhwa.dot.gov/tea21.htm
- **National Scenic Byways Program**
DESCRIPTION: The National Scenic Byways Program recognizes highways that are outstanding examples of beauty, culture, and recreational experiences by designating them as All-American Roads, or National Scenic Byways. State and federal land management agencies submit nominations to the U.S. Department of Transportation for recognition.
CONTACT: Federal Highway Administration, National Scenic Byways, Sharon Hurt Davidson, (800) 4 Byways, www.byways.org. Montana's byway program contact is Montana Department of Transportation, 2701 Prospect Avenue, PO Box 201001, Helena, MT 59620, (406) 444-3423, www.mdt.state.mt.us
- **Signing – Manual on Uniform Highway Control Devices (MUTCD)**
DESCRIPTION: The MUTCD contains standards for uniform traffic control devices that regulate, warn, and guide road users along highways and byways in all 50 States. An electronic version of the official FHWA publication is posted on the MUTCD web site [//mutcd.fhwa.dot.gov](http://mutcd.fhwa.dot.gov). Part 2 (signs) of the MUTCD Millennium Edition, and the 2002 edition of the Standard Highway Signs book, contain general and specific sign information for regulatory, general, warning and guide signs, specific service (logo) signs, tourist-oriented directional signs (TODS), recreational and cultural interest area signs, and emergency management signs. Symbol sign graphics also are included.
CONTACT: U.S. Dept. of Transportation – Federal Highway Administration, [//mutcd.fhwa.dot.gov](http://mutcd.fhwa.dot.gov)

Environmental Protection Agency (EPA)

- **SmartGrowth**
DESCRIPTION: In 1996, the U.S. Environmental Protection Agency joined with several non-profit and government organizations to form the Smart Growth Network (SGN). The Network was formed in response to increasing community concerns about the impacts of growth on local economies, the environment, and community vitality. The Network's partners include environmental groups, historic preservation organizations, professional organizations, developers, real estate interests, local and state government entities. The SGN works to encourage development that serves the economy, community and the environment. It is a forum for raising public awareness of how growth can improve community quality of life; developing and sharing information on smart growth best practices, innovative policies, tools and ideas; and cultivating strategies to address barriers to, and advance opportunities, for smart growth.
CONTACT: Smart Growth Network, c/o International City/County Management Association, 777 North Capitol Street, NE Suite 500, Washington, DC 20002, (202) 962-3582, smartgrowth@icma.org, www.smartgrowth.org

U.S. Department of Commerce

- **Economic Development Administration (EDA) Loans and Grants**
DESCRIPTION: EDA provides grants for planning and implementation, staffing, business incubators, and other economic development programs, and projects. Projects can include infrastructure, rural development through tourism, technical assistance, research, marketing/promotion, etc.
CONTACT: Economic Development Administration, PO Box 578, Helena, MT 59601, (406) 449-5380, John Rogers, edrmtea@aol.com, www.doc.gov/eda. EDA Denver Region (includes Montana): 1244 Speer Blvd, Suite 670, Denver, CO 80204, 303-844-4715, Anthony Preite, Regional Director, apreite@eda.doc.gov
- **U.S. Small Business Administration (SBA)**
DESCRIPTION: The Small Business Administration, established in 1953, provides financial, technical and management support to assist businesses with start-up, perpetuation, and growth. SBA provides business loans, loan guarantees, disaster loans, venture capital, and is the nation's largest, single financial backer of small businesses.
CONTACT: U.S. SBA, Federal Building, 10 West 15th Street, Suite 1100, Helena, MT 59626, (406) 441-1081, Michelle Johnson, www.sba.gov/mt/
- **Service Corps of Retired Executives (SCORE)**
DESCRIPTION: Sponsored by the Small Business Administration, SCORE comprises 13,000+ person volunteer program with over 750 locations nationwide. Provides technical assistance to small business owners, managers, and potential owners to solve operating problems through free one-on-one counseling and a wide variety of free or low-cost workshops.
CONTACT: Service Corps of Retired Executives, (800) 634-0245, (202) 205-6762

STATE OF MONTANA SOURCES

Montana Department of Fish, Wildlife & Parks (FWP)

DESCRIPTION: Montana Fish, Wildlife and Parks seeks to sustain the diverse fish, wildlife and parks resources and recreational opportunities essential to a high quality of life for Montanans and nonresident visitors. Partnerships have been formed with other agencies, local governments, private sector businesses, non-profit organizations, tribes, and individuals to accomplish FWP goals. Several grant programs are available for funding a diversified range of projects. Contact Fish, Wildlife and Parks for requirements and amounts.
CONTACT: Montana Fish, Wildlife & Parks, 1420 East Sixth Avenue, Helena, MT 59620, (406) 444-4585, www.fwp.state.mt.us

- **Funding Sources for Trails**
DESCRIPTION: FWP provides funding for trail projects on routes legally designated or otherwise appropriately approved by the land management agency. Private sources of trails funds include non-profit organizations, either directly or indirectly associated with trails, as well as corporate and business sponsors. The Trails Grant Program includes the promotion of responsible trail use, ethics and safety. Recreation trails funds can be used for all types of trails including non-motorized, motorized, multiple use, community, rural and backcountry. Private trail clubs and public agencies are eligible to receive money from this program. The department also provides advice and assistance with trail design and management. Grant Applications can be downloaded from FWP's web page <http://fwp.mt.gov/parks/grants/default.html>
- **Recreational Trails Program (RTP)**
DESCRIPTION: RTP funds may be used for trail development, renovation, maintenance, acquisition, safety, and interpretation. The RTP Program receives a share of the Federal Highway Trust Fund based on an estimate of motorized, non-highway recreational fuel consumption. At least 30% of the RTP funds must be allocated to motorized recreation, 30% to non-motorized recreation, and the remaining 40% is discretionary for diversified/mixed trails use. The Recreational Trails Program allows a maximum of 7% of a state's appropriation to be used for administration.
- **Off-Highway-Vehicle (OHV) Program**
DESCRIPTION: The OHV program supplies grants to maintain and renovate existing OHV trails and facilities, and to create safety and educational programs. It is funded by OHV decal and registration fees, as well as a portion of the state gasoline dealers' license tax, based on the number of registered off-road vehicles. OHV Program grants may be approved for: trail maintenance and renovation, equipment, signs, labor and administrative costs, trail mapping, and special studies. Information about the OHV Trails program or a grant application packet may be obtained by calling (406) 444-7317, or e-mail rp Paige@mt.gov
- **Snowmobile Grant Program**
DESCRIPTION: The snowmobile grant program supplies funds to provide, maintain, and renovate snowmobile trails and facilities on federal, state, county, and private land, and to create safety and educational programs.

- **Motor Boat Facility Program**

DESCRIPTION: This program commonly known as the Boat-In-Lieu (BIL) Program provides FWP with a portion of the boat registration fees paid in lieu of taxes from each of the respective counties. These funds have historically been utilized for the repair and improvement of FWP-managed boating sites throughout Montana. In 2001, a change in legislation provided that a portion of the funding may be granted to and utilized by local government units in Montana for the repair or improvement of public boating facilities. Now called the Motor Boat Facility Program, grant applications are accepted from state, county, or municipal agencies once every two years. Grant applications and information are available from Fish, Wildlife & Parks, 1420 East Sixth Avenue, PO Box 200701, Helena, MT 59620-0701, (406) 444-3750.

- **Land and Water Conservation Fund (LWCF)**

DESCRIPTION: The Land & Water Conservation Fund is a federal grant program encouraging a full partnership between national, state, and local governments in planning and funding outdoor recreation projects. In Montana, LWCF is administered by State Parks, a division of Montana Fish, Wildlife & Parks, with federal oversight and assistance by the National Park Service. Grants are provided for the acquisition and development of public outdoor recreation areas and outdoor facilities. Grants may be used to provide up to 50% of costs and must be matched with non-federal funds. LWCF is a reimbursement program. Any political subdivision of the state, or sovereign Indian Nation, may sponsor a project. This includes incorporated cities/towns, counties, school districts, state agencies, and tribal governments.

CONTACT: Montana Fish, Wildlife & Parks, 1420 East Sixth Avenue, PO Box 200701, Helena, MT 59620, Walt Timmerman, (406) 444-3753, wtimmerman@mt.gov

Montana Department of Commerce (DOC)

DESCRIPTION: The Montana Department of Commerce is responsible for diversification and expansion of the state's economic base through business creation, expansion and retention, and improvement of basic community infrastructure. DOC works with economic and community development organizations, businesses, communities, governmental entities, elected officials, and the public. DOC services and resources include Business Resources, Community Development, Housing, and Promotion Divisions, Board of Housing, Board of Investments, Facility Finance Authority, and the Board of Research & Commercialization.

CONTACT: Montana Department of Commerce, PO Box 200501, Helena, MT 59620, 301 S. Park Ave., Helena, MT 59601, (406) 841-2700, www.commerce.state.mt.us, Economic Development Programs web site: www.commerce.state.mt.us/EconDev/programs

- **Finance Information Center**

DESCRIPTION: Hosted by the Montana Department of Commerce, www.mtfinanceonline.com is an online center for Montana business finance information. Detailed information about state, federal and local programs can be accessed regarding: business finance, public infrastructure, business tax incentives, local development, tribal resources, housing and technical assistance.

CONTACT: DOC Finance Information Center web site, www.mtfinanceonline.com

- **Small Business Development Center (SBDC)**

DESCRIPTION: The SBDC network consists of ten Small Business Development Centers which operate in partnership with local public or private economic development groups, and are funded by the U.S. Small Business Administration, the Montana Department of Commerce and local contributions. The statewide offices offer counseling, training, and technical assistance to Montana entrepreneurs. SBDC offices are located in Billings, Bozeman, Butte, Colstrip, Great Falls, Havre, Helena, Kalispell, Missoula, and Wolf Point.

CONTACT: Department of Commerce, Small Business Development Center, PO Box 200533, 301 South Park, Helena, MT 59620, (406) 841-2700, www.commerce.state.mt.us/EconDev/SBDC

- **MicroBusiness Finance Program**

DESCRIPTION: The MicroBusiness Finance Program finances business projects that would not otherwise be able to obtain financing from other sources. Montana's MicroBusiness Development Corporations (MBDCs) provide business loans combined with training and technical assistance to help business start-ups or expansion. Statewide offices are located in Billings, Bozeman, Butte, Colstrip, Great Falls, Have, Kalispell, Helena, Missoula, Wolf Point, Lewistown and Glendive. REQUIREMENTS: Montana based business with ten or fewer employees and less than \$550,000 annual revenues.

AMOUNT: Maximum loan amount is \$35,000

CONTACT: Department of Commerce, Small Business Development Center, PO Box 200533, 301 South Park Blvd, Helena, MT 59620, (406) 841-2700, www.commerce.state.mt.us/EconDev/BusFin/Micro

- **Special Events Grant Program (SEGP)**

DESCRIPTION: The Special Events Grant Program strives to create and sustain economic development through support of Montana communities, organizations and tribal governments sponsoring or planning special event projects. Grant funds are provided by the Lodging Facility Use Tax. Eligible project types include attendance events, enrichment activities and promotional events.

CONTACT: Department of Commerce Promotion Division, PO Box 200533, 301 South Park, Helena, MT 59620, (406) 841-2870, www.travelmontana.state.mt.us/OURPROGRAMS/TourismDevEd.htm

- **Tourism-Related Infrastructure Grant Programs (TIIP)**

DESCRIPTION: The Promotion Division Tourism Infrastructure Investment Program (TIIP) provides grant funding for non-profit project sponsors to facilitate the development of new tourism-related products, and the enhancement of existing products to encourage visitors to stay longer in the state of Montana. These developments and enhancements should strengthen Montana's attraction as a tourism destination.

AMOUNT: \$10,000

CONTACT: Department of Commerce, Promotion Division, 301 South Park Blvd, Helena, MT 59620, (406) 841-2795, Victor Bjornberg, Tourism Development Coordinator, vbjornberg@state.mt.us, www.travelmontana.state.mt.us/OURPROGRAMS/TourismDevEd.htm

- **Community Tourism Assessment Program (CTAP)**

DESCRIPTION: CTAP is an 8-month "self help" process offered to three communities each year by the Promotion Division with facilitation assistance provided by MSU Extension and the UM Institute for Tourism and Recreation Research. Local community action committees use the process and facilitation services to analyze local resident attitudes about and interest in tourism, their community's tourism potential, gaps in visitor services, and the identification of affordable projects or actions that could strengthen the role of tourism in the local economy.

CONTACT: Department of Commerce, Promotion Division, 301 South Park Blvd, Helena, MT 59620, (406) 841-2795, Victor Bjornberg, Tourism Development Coordinator, vbjornberg@state.mt.us, www.travelmontana.state.mt.us/OURPROGRAMS/TourismDevEd.htm

- **Census and Economic Information Center (CEIC)**

DESCRIPTION: CEIC provides a central comprehensive economic and demographic information resource for the Department of Commerce, public and private agencies, and individuals. Primary focus is acquisition, storage, retrieval, and cost effective access/distribution of data. CEIC provides efficient access to U.S. Census Bureau data, offers support for mapping (GIS), and supplies research and technical assistance via CEIC's comprehensive web site.

CONTACT: CEIC, 301 South Park Blvd, Helena, MT 59620, web site www.ceic.commerce.state.mt.us, Dave Martin, (406) 841-2740

Montana Historical Society

DESCRIPTION: The Montana Historical Society, organized by the territorial legislature in 1865, received state approval in 1891 and 1949. MHS is a state agency perpetuated for the use, learning, culture, and enjoyment of the citizens of the state and for the acquisition, preservation, and protection of historical records, art, archival and museum objects, historical places, sites, and monuments, and the custody, maintenance, and operation of the historical library, museums, art galleries, and historical places, sites, and monuments.

CONTACT: Montana Historical Society, 225 N. Roberts, PO Box 201202, Helena, MT 59620, (406) 444-7715, Arnold Olsen, Director, www.his.mt.gov, or www.montanahistoricalsociety.org

- **Montana Lewis & Clark Bicentennial Commission (MLCBC)**

DESCRIPTION: The Montana Lewis & Clark Bicentennial Commission was created by the 55th Montana Legislature to aid in preparation for the Bicentennial of Lewis & Clark in Montana to be celebrated from 2003-2006. The Commission is responsible for providing the overall leadership and coordination of Montana's Bicentennial observance. As part of their respective missions, the Montana Lewis & Clark Bicentennial Commission, the Montana Department of Commerce Promotion Division, and the Bonneville Power Administration partnered their financial resources to offer grants to qualified communities, non-profit organizations, and tribes for Lewis & Clark-related projects.

AMOUNT: \$25,000 maximum

CONTACT: Montana Lewis & Clark Bicentennial Commission, PO Box 201203, Helena, MT 59620-1203, (406) 443-2109, Clint Blackwood, Executive Director, cblackwood@state.mt.us, Rita Cortwright, Assistant, rcortwright@state.mt.us, www.montanalewisandclark.org

Montana Department of Transportation (MDT)

DESCRIPTION: MDT's mission is to serve the public by providing a transportation system and services that emphasize quality, safety, cost effectiveness, economic vitality and sensitivity to the environment.

CONTACT: Montana Department of Transportation, 2701 Prospect Avenue, PO Box 201001, Helena, MT 59620, (406) 444-3383, www.mdt.state.mt.us

- **Community Transportation Enhancement Program (CTEP)**

DESCRIPTION: CTEP projects are transportation related activities that are designed to strengthen the cultural, aesthetic, and environmental aspects of Montana's intermodal transportation system. The CTEP program utilizes Surface Transportation Program (STP) funds for transportation projects selected by local government agencies. MDT has elected to sub-allocate the funds to the local governments for selection and prioritization of local CTEP projects based on population figures provided by the U.S. Bureau of the Census.

CONTACT: Montana Department of Transportation CTEP Program, Mike Davis, (406) 444-4383, midavis@state.mt.us, Thomas Martin, (406) 444-0809, tmartin@state.mt.us. For policy and procedural requirements information, visit www.mdt.state.mt.us/planning/ctep/default.

State of Montana
Sources

- **Montana Foot Path and Bicycle Trail Act of 1975**

DESCRIPTION: Administered by the Montana Department of Transportation (MDT), this act allows the Montana Transportation Commission to spend an average of \$200,000 annually for non-motorized foot and bicycle trails in areas with a demonstrated need for alternate transportation.

CONTACT: Montana Department of Transportation, Aeronautics Division, Debbie Alke, (406) 444-2506, , www.mdt.state.mt.us/aeronautics

Montana Department of Natural Resources & Conservation (DNRC)

DESCRIPTION: The Montana Department of Natural Resources and Conservation, established in 1995, is responsible for sustaining and improving the benefits derived from water, soil, forests, and rangeland. DNRC manages the state's trust land resources, protects Montana's natural resources from wildland fires, promotes conservation of oil and gas. DNRC manages and assists with several grant and loan programs, including renewable resource, reclamation and development, treasure state endowment, and wastewater revolving fund programs.

CONTACT: Montana Department of Natural Resources & Conservation, 1625 Eleventh Avenue, PO Box 201601, Helena, MT 59620, (406) 444-2070, Fax (406) 444-2684, www.dnrc.state.mt.us

Montana Universities and Colleges

- **Montana Business Connections: The Entrepreneurship Center (UM)**

DESCRIPTION: The Entrepreneurship Center is a central clearinghouse for resources and information on business assistance and economic and community development available. Included on the Internet site are a resource directory database of business assistance and community development resources, a comprehensive business calendar, and the Montana Manufacturers Information System (MMIS).

CONTACT: Bob Campbell, Director, Montana Business Connections, University of Montana, 242 Gallagher Business Bldg, Missoula, MT 59812, (406) 243-4009, Fax (406) 243-2086, www.mbc.umt.edu

- **Institute for Tourism & Recreation Research (ITRR - UM)**

DESCRIPTION: ITRR, located at the University of Montana-Missoula, serves as the research arm for Montana's tourism and recreation industry. Funded by the state Lodging Facility Use Tax, ITRR conducts studies on travel, recreation and tourism that are of specialized interest to regions, counties, agencies, businesses and other industry stakeholders. Ongoing research projects monitor resident attitudes, community tourism assessments, and nonresident travel and visitor characteristics. Study results are available online.

CONTACT: ITRR, University of Montana, 32 Campus Drive. #1234, Missoula, MT 59812, (406) 243-5686, www.forestry.umt.edu, Norma Nickerson, Director, itr@forestry.umt.edu

- **Bureau of Business & Economic Research (BBER-UM)**

DESCRIPTION: BBER is the research department within the University of Montana – Missoula's School of Business Administration which monitors the state's economic and business conditions. BBER conducts research to determine Montanans' attitudes and opinions regarding economic and social issues, and collects and provides economic and industry data to assist businesses, government agencies and individuals.

CONTACT: University of Montana, Missoula, www.bber.umt.edu

- **Extension Service (MSU-Bozeman)**

DESCRIPTION: Located at Montana State University-Bozeman, the Extension Service program disseminates research-generated knowledge to individuals, families and communities about improving agriculture, forestry and other businesses. Expanded partnerships with MSU-Bozeman colleges, MSU-Northern, MSU-Billings, the MSU College of Technology, Rocky Mountain College, seven Montana tribal colleges, the University of Montana and other state, federal and private institutions in Montana and the Rocky Mountain Region provide a conduit to increase awareness of Extension Service educational and research resources. Programs and services are available to municipal and county governments, business and industry, public schools, health care providers, the general public, and agricultural/forestry producers.

CONTACT: Montana State University, Bozeman, MT 59717, (406) 994-4636, [//extn.msu.montana.edu](http://extn.msu.montana.edu)

NONPROFIT/LOCAL SOURCES

Montana Recreation and Park Association (MRPA)

DESCRIPTION: The Montana Recreation and Park Association consists of recreation and park professionals from the public, private, and military sectors, and is affiliated with the National Recreation & Park Association. MRPA's mission is to support efforts to enhance Montana's quality of life by promoting growth, preservation, and development of recreation services, tourism and parks.

CONTACT: Montana Recreation and Park Association, PO Box 1704, Helena, MT 59624, Gene Blackwell, 406-657-8373, blackwellg@ci.billings.mt.us, or Steve McCool, 406-243-5406, smccool@forestry.umt.edu

National Recreation and Park Association (NRPA)

DESCRIPTION: The mission of the National Recreation and Park Association is "to advance parks, recreation and environmental conservation efforts that enhance the quality of life for all people." NRPA offers programs, services, and links to promote development and dissemination of knowledge relative to management of recreation facilities, services and programs, and natural resources and environmental management. Included is a Facility Inventory Manager (FIM) which NRPA is using to assemble a complete inventory of local recreation facilities in the United States. The FIM can be used to compare local recreation facilities through key variables such as budget size or population served.

CONTACT: National Recreation and Park Association, 22377 Belmont Ridge Road, Ashburn, VA 20148, 703-858-0754, www.nrpa.org.

National Off-Highway Vehicle Conservation Council, Inc. (NOHVCO)

DESCRIPTION: NOHVCC is a publicly supported, educational foundation organized for the purpose of promoting safe, responsible, family recreational experiences. The NOHVCO web site was developed as a reference tool to help provide information and access to resources for OHV recreation. NOHVCO is a forum for organizations and supporters of OHV recreation, including facility managers, manufacturers and dealers, businesses, affiliated foundations, clubs, and enthusiasts.

CONTACT: NOHVCO, 4718 S. Taylor Drive, Sheboygan, WI 53081, (800) 348-6487, trailhead@nohvcc.org, www.nohvcc.org

Montana Community Foundation

DESCRIPTION: The Montana Community Foundation provides grant funds to Montana community organizations for projects related to the arts, economic and community development, education, the environment, natural resources, and human resources.

CONTACT: Montana Community Foundation, Sidney Armstrong, Executive Director, 101 N. Last Chance Gulch, Suite 211, Helena, MT 59601, (406) 443-8313, mtcf@mt.net, www.mtcf.org

Montana Economic Developers Association (MEDA)

DESCRIPTION: The Montana Economic Developers Association (MEDA) is a non-profit association of economic development professionals. MEDA is a certified community of "lead" economic developers, business specialists, government employees, and staff members of affiliated non-profit organizations which promote or foster economic development activities in Montana. Current MEDA projects include PPL-Montana Workshops, facilitating working groups for Revolving Loan Fund and Montana Incubator Network interests, providing education on public policy, and economic development. MEDA's web site includes many useful links to other state, federal, and private resources.

CONTACT: Montana Economic Developers Association, c/o Montana Rural Development Partners, Inc, 118 E. Seventh St.; Suite 2A, Anaconda, MT 59711, (406) 563-5259, Fax: (406) 563-5476, gloria@mtrdp.org, www.mtrdp.org

Travel Industry Association of America (TIA)

DESCRIPTION: TIA is an authoritative source of research, analysis, and forecasting for the domestic and international travel industry. TIA provides marketing programs, forums, marketing, research, and publications to increase understanding of tourism's impact. A subsidiary of TIA, the State Travel Information Center Directors' Alliance (STICDA), supplies information for state-operated visitor information centers about options for operations, staffing, funding, information distribution, merchandising, research, major improvements, and visitor services.

CONTACT: Travel Industry Association of America, 1100 New York Avenue, NW, Ste. 450, Washington, DC 20005, (202) 408-8422, www.tia.org

National Main Street Center (NMSC)

DESCRIPTION: The National Main Street Center helps downtowns and neighborhood commercial districts to build strong economic development programs through historic preservation. The National Trust for Historic Preservation, NMSC's parent organization, encourages preservation of sites, buildings and objects significant in American history and culture. NMSC provides on-site technical assistance, sponsors workshops and conferences, publishes training materials, and offers a certification program in professional downtown management. The National Main Street Network is an organizational membership program that helps communities learn from each other's revitalization experiences.

CONTACT: National Main Street Center, 1785 Massachusetts Avenue, NW, Washington, DC 20036, (202) 588-6219, www.mainstreet.org

American Planning Association (APA)

DESCRIPTION: The American Planning Association is a nonprofit, public interest, and research organization representing practicing planners, officials, and citizens involved with urban and rural planning issues. APA encourages planning that will meet the needs of people/society more effectively, advocating for policy changes to incorporate planning principles at all levels of government. The Public Information Office of APA educates the media, public, and policy makers on land-use planning issues. Extensive research and publications on planning topics are available via audio conferences, manuals, training workshops, video/audio tape and site.

CONTACT: American Planning Association, 122 S. Michigan Avenue, Suite 1600, Chicago, IL 60603, (312) 431-9100, www.planning.org; Western Central Chapter, Ramona Mattix, c/o Yellowstone County Planning Department, 4th Floor, Parmly Library, 510 North Broadway, Billings, MT 59101, (406) 657-8289, MattixR@ci.billings.mt.us

Local Economic Development Corporations (EDC)

DESCRIPTION: Local economic and community development corporations are located in most areas of Montana. These non-profit organizations strive to improve the economy of their areas by providing assistance to new and expanding businesses, creating income opportunities for residents, and assisting with technical and grant writing.

CONTACT: Contact information can be found on the Montana Rural Development Partners (MEDA) web site membership list, www.mtrdp.org, and Montana Economic Development Directory, www.ecodevdirectory.com/montana.htm

Montana Community Development Corporation (MCDC)

DESCRIPTION: Montana Community Development Corporation is a private, non-profit organization. MCDC's goal is to improve the economy of western Montana by providing assistance to new and expanding businesses, sustain communities and create income opportunities for low and moderate income residents. Services are offered in the following western Montana counties: Missoula County, Ravalli County, Sanders County, Mineral County and South Lake County. MCDC's trained commercial loan officers are available to assist in obtaining the financing needed. Direct loans can be made from MCDC loan funds, or MCDC can assist with accessing bank loans or government-backed loan funds.

CONTACT: Tracey Spoonmore, 103 E. Main Street, Missoula MT 59802, (406) 728-9234, www.mtcdc.org, tspoon@mtcdc.org

Bonner Development Group, Inc. (BDG)

DESCRIPTION: The Bonner Development Group is a proactive, grassroots organization of west Montana community residents who work cooperatively to promote growth that will achieve a balance between the native beauty of the community environment and the commercial, residential, and industrial development that brings employment, prosperity, and infrastructure support.

CONTACT: Bruce Hall, PO Box 731, Milltown, MT 59851, (406) 258-5268

Glacier Action and Involvement Now (GAIN)

DESCRIPTION: Glacier Action and Involvement Now (GAIN) serves as Glacier County's local economic and community development organization and is organized to assist, where possible, in developing a more vibrant economy for the residents and businesses of Glacier County. GAIN provides technical and grant writing assistance to individuals, units of local government and other organizations. GAIN is intimately involved in working in coalition with others in north central Montana on the development of a comprehensive strategy to attract Lewis & Clark visitors and developments to their part of Montana.

CONTACT: GAIN, Inc., Executive Director, PO Box 1329, Cut Bank, MT 59427, (406) 873-2337

Valier Development Corporation

DESCRIPTION: Valier Development Corporation is an organization dedicated to the general economic growth of the Valier area, including a tri-county Lewis & Clark Bicentennial effort in north central Montana, representing interests of Valier area.

CONTACT: Valier Development Corporation, Reid Stuart, Secretary, (406) 279-3331.

Bear Paw Development Corporation

DESCRIPTION: Bear Paw Development Corporation is a private, non-profit organization created for the purpose of administering programs to help improve regional economic conditions in Hill, Blaine, Liberty and Chouteau Counties and the Fort Belknap and Rocky Boy's Indian Reservations. Bear Paw Development Corporation, a certified Microbusiness Development Corporation (MBDC), provides business loans combined with training and technical assistance to local residents.

CONTACT: Bear Paw Development Corporation, 48 Second Ave., PO Box 170, Havre, MT 59501, (406) 265-9226, Fax (406) 265-5602 www.bearpaw.org

PRIVATE SOURCES

The Trust for Public Land (TPL)

DESCRIPTION: The Trust for Public Land works to protect/conservate land to improve the quality of life for people and communities, and to protect natural and historic resources for future generations. TPL offers assistance to source financing for parks and open space, helps generate federal, state, and local conservation funding, and promotes the importance of public lands.

CONTACT: The Trust for Public Land, 2610 University Avenue, Suite 300, St. Paul, MN 55114, (651) 917-2240, www.tpl.org

Recreational Boating and Fishing Foundation (RBFF)

DESCRIPTION: The Recreational Boating and Fishing Foundation, established in October 1998, is a nonprofit organization whose mission is to increase participation in recreational angling and boating and thereby increase public awareness and appreciation of the need for protecting, conserving and restoring this nation's aquatic natural resources. RBFF has the following goals: enable stakeholders to address infrastructure constraints on fishing and boating access; create top of mind awareness campaigns; enable stakeholders to use research and best practices to educate people about fishing, boating and aquatic resource stewardship; provide research basis for making boating and fishing marketing decisions; and educate stakeholders on marketing and outreach using RBFF products, tools and services

CONTACT: Recreational Boating and Fishing Foundation, 601 N. Fairfax St. Suite 140, Alexandria, VA 22314, (703) 519-0013, www.rbff.org

Tony Hawk Foundation

DESCRIPTION: The Tony Hawk Foundation seeks to foster lasting improvements in society with an emphasis on helping children. The Foundation supports programs that focus on the creation of public skateboard parks, and other causes. Grants of up to \$25,000 are available to facilitate the design, development, construction and operation of new quality skateboard parks and facilities located in low-income communities.

CONTACT: Tony Hawk Foundation, PO Box 1780, Granada, CA 94018, www.tonyhawkfoundation.org

GrantStation.com

DESCRIPTION: GrantStation.com offers a subscription-based, comprehensive, searchable online database for sourcing public and private funding and grants. GrantStation also provides comprehensive instructions for finding and developing funding leads, grant applications and educational tools for securing available funding. Emphasis is on customized grant searches which link nonprofit organizations to current sources funding.

CONTACT: GrantStation.com, (877) 784-7268, www.grantstation.com

Conservation Assistance Tools (CAT)

DESCRIPTION: Conservation Assistance Tools (CAT) is a searchable database of grants, cost sharing, and technical assistance available for natural resources projects in the western United States. It is designed to help local communities, nonprofits, and government agencies reach the information, potential partners, and financial support needed to accomplish grassroots conservation projects in the West. This database has grant and technical assistance sources for 16 western states, including all the U.S Fish and Wildlife Service Region 6 States. The database resides on the server of the Sonoran Institute, a nonprofit organization in Tucson, Arizona.

CONTACT: www.sonoran.org

The Kresge Foundation

DESCRIPTION: The Kresge Foundation funds environment, capital campaigns, land acquisition, and arts/cultural programs.

CONTACT: John E. Marshall III, President and CEO, 3215 West Big Beaver Road, PO Box 3151, Troy, MI 48007-3151, (248) 643-9630, www.kresge.org

Ben & Jerry's Foundation, Inc.

DESCRIPTION: B&J Foundation funds natural resources conservation, community development, child development, education, and race/intergroup relations projects.

CONTACT: Debby Kessler, Administrative Assistant, 30 Community Drive, South Burlington, VT 05403, (802) 846-1500, www.benjerry.com/foundation

Private Sources

Gannett Foundation, Inc.

DESCRIPTION: The Gannett Foundation funds natural resource conservation, community development, literacy, education, and project seed money in communities served by Gannett publications.

CONTACT: Irma Simpson, isimpson@gcil.gannett.com, 1100 Wilson Blvd., 30th Floor, Arlington, VA 22234, www.gannett.com/map/foundation,

Heineman Foundation for Research, Education, Charitable and Scientific Purposes, Inc.

DESCRIPTION: The Heineman Foundation funds natural resource conservation, race/intergroup relations, program development, language and linguistics, education, child development, and project seed money.

CONTACT: Brown Brothers Harriman Trust Co., 63 Wall Street, New York, NY 10005

Lannan Foundation

DESCRIPTION: The Lannan Foundation funds land acquisition, rural Native American communities, , arts/cultural programs, and literature.

CONTACT: Linda Hughes, Administrator, 313 Read Street, Santa Fe, NM 87501, (505) 986-8160

John D. and Catherine T. MacArthur Foundation

DESCRIPTION: The JD&CTM Foundation funds community development, natural resource conservation, and arts/cultural programs.

CONTACT: Richard Kaplan, 140 South Dearborn Street, Suite 1100, Chicago, IL 60603-5285, (312) 726-8000, www.madfdn.org.

The Shelley & Donald Rubin Foundation, Inc.

DESCRIPTION: The Rubin Foundation funds natural resource conservation, cultural/ethnic awareness, and programs for minorities.

CONTACT: Evelyn Jones Rich, Executive Director, 115 5th Avenue, 7th Floor, New York, NY 10003, (212) 780-2035, www.sdrubin.org

Montana Power Foundation, Inc.

DESCRIPTION: The MPF funds arts/cultural programs, education, community development and conferences/seminars, primarily in areas of company operations in Montana.

CONTACT: William D. Cain, Manager, 40 East Broadway, Butte, MT 59701-9394, (406) 497-2602, www.mtpower.com/community/foundation

REFERENCE MATERIALS

Montana Fish, Wildlife & Parks

- ♦ Web site: www.fwp.state.mt.us
- ♦ Economic Effects of Fishing, Hunting & Wildlife-Watching in MT, ND, & No. ID 3/02
- ♦ 2002 Automated Licensing System
- ♦ 2002 FWP Regulation Updates
- ♦ 2002 Regulation Updates
- ♦ 2001 Budget Information
- ♦ Now You Know, May 2001
- ♦ Montana Access Guide to Federal and State Lands, Aug. 2001
- ♦ Big Game License Counts by State of Origin
- ♦ Hunting & Fishing License Sales 1990-2000
- ♦ 2001 Migratory Birds Montana Hunting Regulations
- ♦ 2001 Webless Migratory Birds Montana Hunting Regulations
- ♦ 2000-2001 Upland Game Birds & Falconry Hunting Regulations
- ♦ 2000-2001 Deer & Elk Montana Hunting Regulations
- ♦ 2001 Mountain Lion Montana Hunting Regulations
- ♦ 2000-2001 Black Bear Montana Hunting Regulations
- ♦ 2000-2001 Moose, Sheep, Goat, Antelope Montana Hunting Regulations
- ♦ 2000-2001 Furbearer Montana Trapping Regulations
- ♦ Parks/FAS Visitation Summary 1999-2000
- ♦ 2000-2001 Montana Fishing Regulations
- ♦ 2001 Montana Boating Laws
- ♦ Fishing Access Sites
- ♦ Montana State Trails Plan Executive Summary, April 2001
- ♦ Montana State Trails Plan, April, 2001
- ♦ PEIS Executive Summary, 4/01
- ♦ PEIS, State Trails Program, 4/01
- ♦ FWP 2000 Annual Report
- ♦ Fisheries Beyond 2000: Fisheries Strategic Plan 1999...2010
- ♦ FY 2000 Snowmobile Program Report

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- ♦ 1995-2000 Chart of Montana Non-Resident Visitation
- ♦ 1995-2000 Montana State Park Visitation vs. GNP/YNP
- ♦ 1991-2000 Lands Use License Sales Comparison
- ♦ Visitation Reports: Parks & Fishing Access Sites, 1995 - 1999
- ♦ Final PEIS Record of Decision & Executive Summary, April 1999
- ♦ 20-20 Vision Executive Summary 1998
- ♦ 20-20 Vision, December 1998
- ♦ Vision for the Future
- ♦ Montana Residents' Opinions and Attitudes toward MFWP, 10/97

Montana Dept of Commerce

- ♦ Promotion Division web site: www.travelmontana.state.mt.us
- ♦ Montana Tourism and Recreation Strategic Plan 2003-2007
- ♦ Report on the Montana Tourism Industry, January 2003

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- ♦ Web site: www.tia.org
- ♦ "Travel Through the Life Stages", 2002 Edition
- ♦ U.S. Tourism 2001-2002, Travel Industry of America
- ♦ TIA 2002 Outlook on Cultural, Arts & Heritage Tourism
- ♦ TIA 2002 Outlook on Family Travel

- ♦ 1996 Montana National Survey of Fishing, Hunting, and Wildlife-Associated Recreation
- ♦ 1996 Nat'l Survey of Fishing, Hunting, & Wildlife-Associated Rec.
- ♦ Montana State Parks Brochure and Guides
- ♦ The Montana Trail User Study, 1998
- ♦ 1993 Montana SCORP
- ♦ Contingent Assessment of Montana Deer Hunting 10/90
- ♦ The Net Economic Value of Fishing in Montana, August 1987

- ♦ DOC Lodging Tax Revenue Reports: 1999-2001
- ♦ DOC Regulations & Procedures: Use of Lodging Facility Tax Revenue June 2001

Institute for Tourism and Recreation Research (ITRR)

- ♦ Web site: www.forestry.umt.edu
- ♦ RR 2002-8 Nonresident Fall Visitor Profile, August 2002
- ♦ RR 2002-5 Nonresident Summer Visitor Profile, April 2002
- ♦ RR 2002-2 Nonresident Spring Visitor Profile, Feb 2002
- ♦ RR 2001-7 Nonresident Winter Visitor Profile Dec 2001
- ♦ RR 2001-1 Visitors to Lewis & Clark Sites, Jan 2001
- ♦ ITRR 2002 Outlook, February 2002
- ♦ An Economic Review of the Travel Industry in Montana, 2000
- ♦ "Issues and Answers", Estimation and Awareness Study, Jan 2000
- ♦ RR 75 Regional Nonresident Spending in Montana Mar 2000
- ♦ RR 77 Lewis & Clark Interest & Awareness Study May 2000
- ♦ RR 2000-2 Regional Analysis of Pleasure Travel by Montana Residents, October 2000

- ♦ TIA 2002 Outlook on European Travel to the US
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- ♦ RR 69 Montana Resident Pleasure Travel, November 1999
- ♦ RR 68 Recreation Patterns by Montana Residents, 9/99
- ♦ 1999 Montana Nonresident Travel Fact Sheet
- ♦ 1999 Nonresident Travel Estimates
- ♦ TCR 98-6 Expenditure Profiles & Marketing Responsiveness of Nonresident Visitor Groups to Montana 9/98
- ♦ TCR 98-1 A National Study of Domestic Travel for Montana, 5/98, Analysis of Secondary Data 1995 American Travel Survey
- ♦ RR 51 Nonresident Summer Travelers to Montana 9/97
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- ♦ ITRR Bicentennial Visitation Study
- ♦ ITRR Occupancy Statistics 1987-1999

Montana Department of Transportation (MDT)

- ♦ Web site: www.mdt.state.mt.us
- ♦ 2001 Public Involvement Telephone Survey
- ♦ TranPlan 21 2002 Draft Annual Report
- ♦ TranPlan 21 2001 Annual Report

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- ♦ Lewis & Clark Bicentennial Highway Planning Map – Jan 2001
- ♦ MDT Montana Wetland Assessment Method (1999)

Montana Lewis & Clark Bicentennial Commission (MTLCBC)

- ♦ Web site: www.montanalewisandclark.org

- ♦ Montana Lewis & Clark Bicentennial Master Plan (2000)

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- ♦ Web site: www.nwo.usace.army.mil/html/od-rmt/mthome.htm
- ♦ Fort Peck Lake visitation 1992-2001

U.S. Fish & Wildlife Service

- ♦ Web sites: www.fws.gov; www.mountain-prairie.fws.gov
- ♦ Wetland web site: www.wetlands.fws.gov
- ♦ 2001 Nat'l survey of Fishing, Hunting and Wildlife-Associated Recreation, State Overview
- ♦ USFW 1991-1996 Survey: Hunting, Angling, Wildlife Watching
- ♦ National 1990-2000 Hunting, Angling License Sales
- ♦ 2001-2006 Projects: Refuge Maintenance Management System

National Park Service

- ♦ Web sites: www.nps.gov; LWCF web site www.ncrc.nps.gov/PROGRAMS/LWCF/index.html
- ♦ NPS Visitation: www2.nature.nps.gov/stats/
- ♦ The National Parks: Index 1999-2001
- ♦ Visitor Satisfaction: Grant Kohrs Ranch, May 1999
- ♦ Big Hole & Bear Paw Battlefields, Grant-Kohrs Ranch Visitation
- ♦ 1999 Grant Kohrs Ranch Visitor Study by J. Matthew Conner

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- ♦ LWCF web site: www.fs.fed.us/land/staff/LWCF/main.html
- ♦ Issues and Concerns Related to USDA Forest Service's Recreational Fee Demonstration Program, 2002
- ♦ USFS L&C Nat'l Historic Trail Interpretive Center Visitation

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- ♦ BLM & Forest Service Off-Highway Vehicle Plan Amendment

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- ♦ 1997-2002 Alaska SCORP
- ♦ 1991-1996 Wisconsin SCORP
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- ♦ "The Land and Water Conservation Fund: An Overview", Americans for Our Heritage and Recreation,
- ♦ Montana Lodging Facilities, March 16, 2000
- ♦ Lodging Facility Use Tax Guide, MT Dept. of Revenue, rev. 3/00
- ♦ "Exploring Montana's Mountains & Meadows", *Horizon Air* 3/00
- ♦ "Active for Life™ Campaign", AARP, May 2002
- ♦ Montana car, truck, trailer, and boat plate type breakdown, 1991-2002, Montana Department of Justice, Motor Vehicle Division
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